

Financial Analysis 2024

Rural Hospitals

An Annual Report on the Financial Health of
Pennsylvania Rural Hospitals

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About the Report

The Pennsylvania Health Care Cost Containment Council (PHC4) annually publishes a series of financial reports that assess the fiscal health and service utilization of hospitals and ambulatory surgery centers across the Commonwealth.

Financial Analysis Volume One of the fiscal year 2024 (FY24) series of reports, released in July 2025, focused on the financial condition of Pennsylvania's general acute care (GAC) hospitals, encompassing both urban and rural facilities. Rural hospitals, in particular, exhibit distinct financial characteristics. In February 2025, PHC4 released the inaugural edition (FY23) of what is expected to be an ongoing series of reports focused on the financial health of rural hospitals in Pennsylvania.

Key Factors Contributing to Financial Challenges at Rural Hospitals

- **Decreased Reimbursements:** Reduced payments from government programs such as Medicare and Medicaid have placed significant financial pressure on rural hospitals.
- **Aging Populations:** Rural communities often have older populations, which typically require more complex and costly medical care.
- **Lower Patient Volume:** Serving smaller populations limits revenue potential, making it harder for rural hospitals to cover operating expenses.
- **Higher Operating Costs:** Geographic and logistical challenges—such as transportation, staffing shortages, and maintaining specialized services—contribute to elevated costs.
- **Uncompensated Care:** Rural hospitals face a growing burden of uncompensated care, including patient bad debt and charity care. Increasingly, insured patients are unable to meet cost-sharing obligations.

Data Sources and Methodology

Data in this report was compiled from annual hospital financial statements, supplemented by additional data provided directly by each facility. PHC4 made every reasonable effort to ensure the accuracy of the information presented. Each hospital was given the opportunity to review and correct its data. The ultimate responsibility for data accuracy rests with the individual facilities. Negative growth hospitals are defined based on negative operating margins. Positive growth hospitals are based on positive operating margins.

Focus on Pennsylvania's Rural GAC Hospitals

This analysis focuses on Pennsylvania GAC hospitals located in rural counties. In FY24, 63 GAC hospitals (41% of the statewide total) were located in rural areas—down from 64 the previous year due to a merger between two facilities. Of these 63 rural hospitals, 22 (35%) reported operating losses during FY24 based on their operating margins. The average net patient revenue for these hospitals operating at a loss was \$80 million in FY24. Where relevant, data from GAC hospitals located in Pennsylvania urban counties are included in this report for comparative context.

Report Highlights

Pennsylvania Rural Hospitals Fiscal Year 2024

Uncompensated Care: The statewide foregone dollar value of uncompensated care—including bad debt and charity care—for rural hospitals increased 19.4%, rising from \$147 million in FY23 to \$176 million in FY24. The ratio of uncompensated care to net patient revenue grew from 1.52% in FY23 to 1.65% in FY24.

Net Patient Revenue: The revenue earned by rural hospitals for patient care increased by 10.1% during FY24. Statewide net patient revenue reached \$10.7 billion in FY24, accounting for 95% of total operating revenue among rural hospitals.

Operating Margin: Statewide operating income more than tripled for rural hospitals, from \$254 million in FY23 to \$851 million in FY24. As a result, the statewide average operating margin increased by 5.10 percentage points, rising from 2.49% in FY23 to 7.59% in FY24. This was driven by total operating revenue rising to \$11.2 billion and operating expenses increasing to \$10.4 billion during FY24. In the same time period, 35% of rural hospitals posted a negative operating margin, 17% had operating margins between 0% and 4%, and the remaining 48% achieved operating margins above 4%.

Total Margin: The statewide total margin for rural hospitals improved by 5.83 percentage points, rising from 3.96% in FY23 to 9.79% in FY24. During FY24, 30% of Pennsylvania rural hospitals posted a negative total margin, 13% had total margins between 0% and 4%, and the remaining 57% achieved total margins above 4%.

Table 1: Rural Hospital Regional and Statewide Measures

Rural Hospitals by PHC4 Region	Operating Margin FY24	Total Margin FY24	3-year Avg Total Margin FY22-FY24	Percent of Uncompensated Care FY24	Medicare Share of Net Patient Revenue FY24	Medical Assistance Share of Net Patient Revenue FY24
Region 1	1.43%	3.17%	1.39%	2.14%	51.71%	10.62%
Region 2	-0.15%	0.33%	0.14%	1.77%	46.53%	11.21%
Region 3	3.40%	3.90%	0.18%	1.64%	49.43%	12.30%
Region 4	14.12%	16.24%	11.99%	1.29%	36.37%	9.39%
Region 5	7.90%	14.83%	12.51%	2.38%	32.52%	7.39%
Region 6	11.62%	15.38%	10.44%	1.56%	39.93%	9.30%
Region 7	6.84%	6.58%	4.58%	1.43%	42.10%	9.58%
Statewide	7.59%	9.79%	6.62%	1.65%	41.79%	10.03%

Hospital Income

Figure 1: Operating Margin by Region at Rural Hospitals, FY24

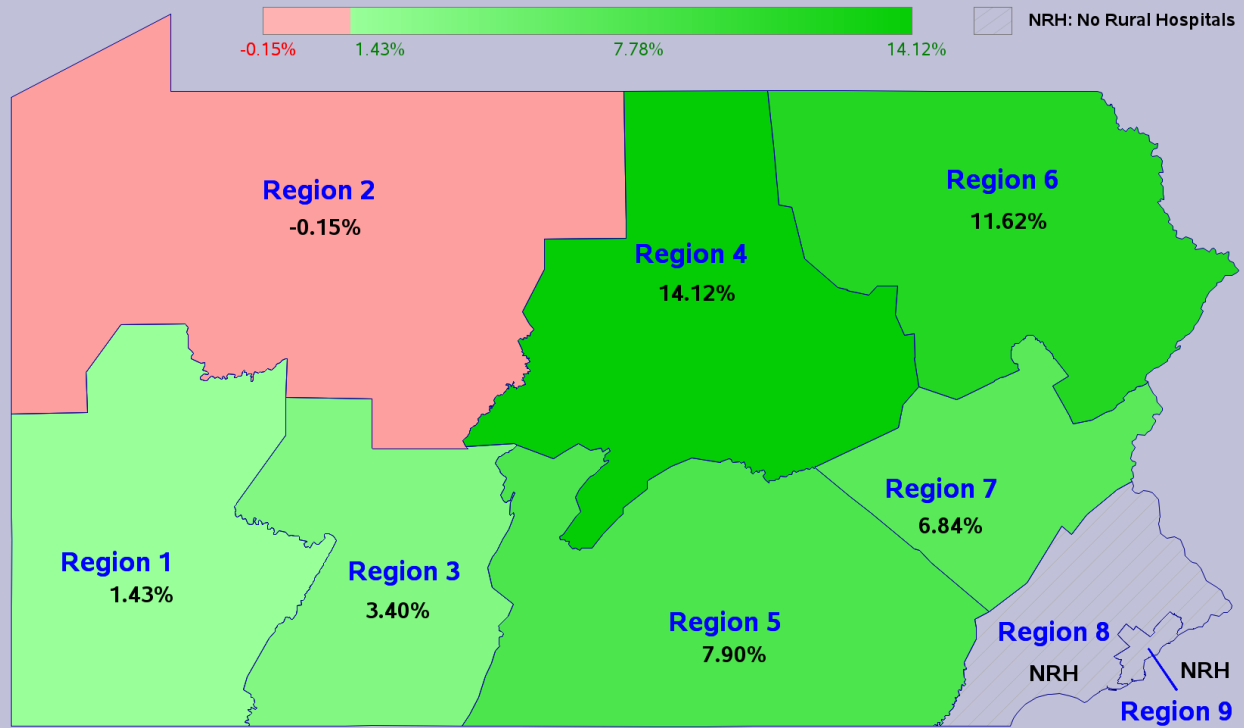
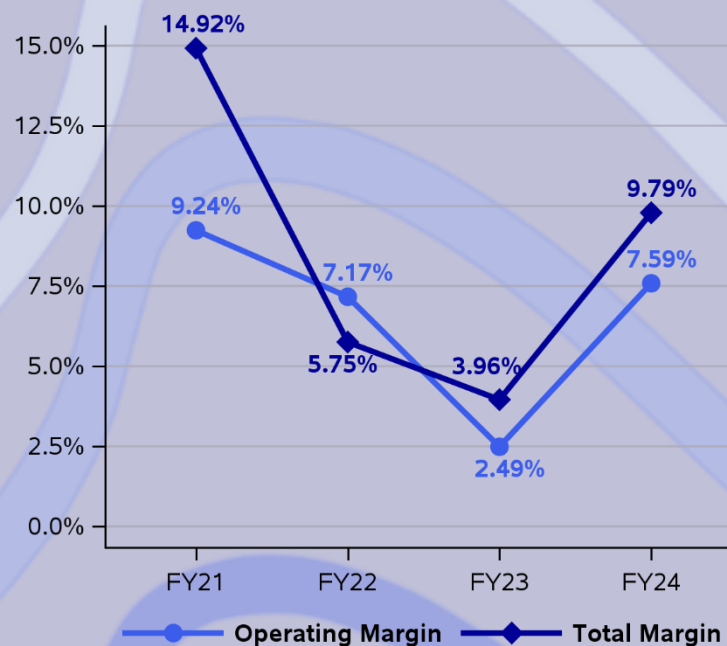


Figure 2: Average Margin Trends at Rural Hospitals, by Fiscal Year



Hospital Income

Figure 3: Operating Margin Distribution at Rural and Urban Hospitals, FY24

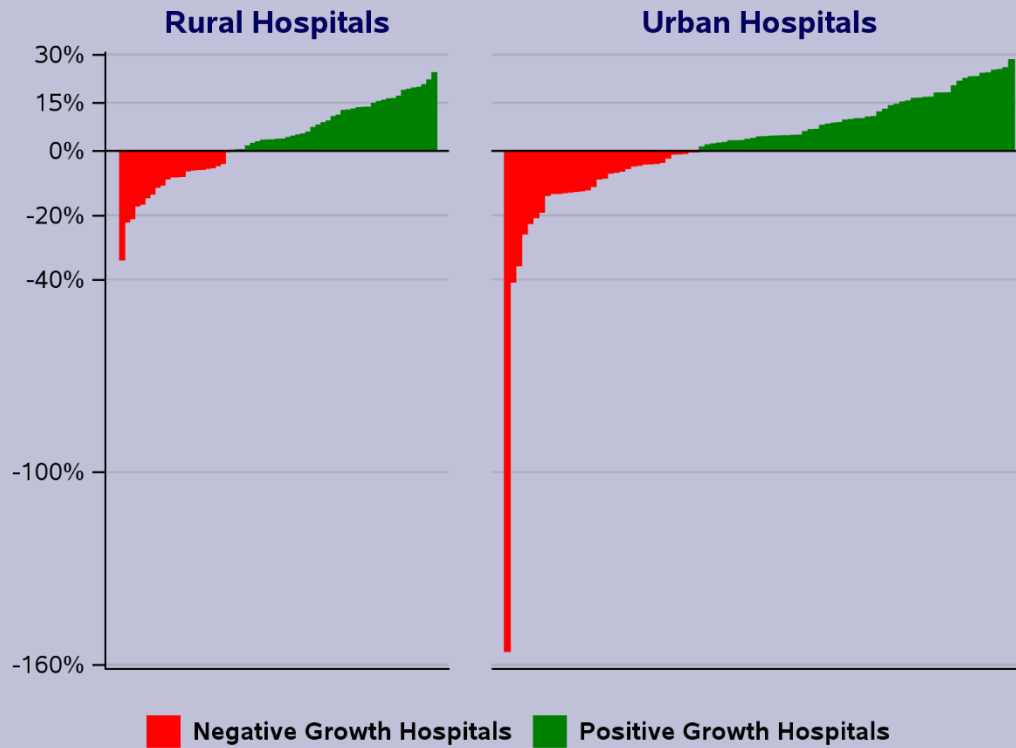
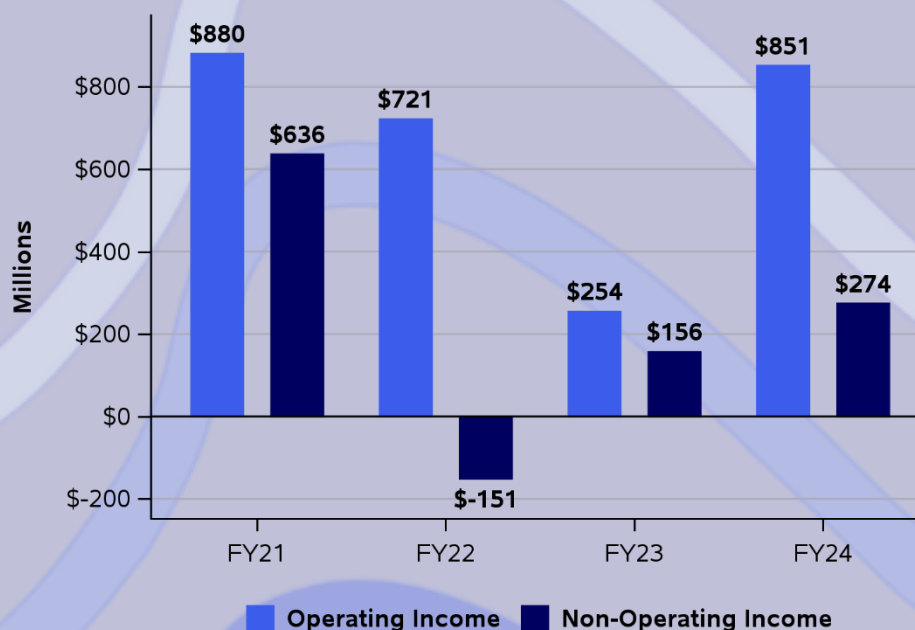


Figure 4: Operating and Non-Operating Income at Rural Hospitals, by Fiscal Year



Hospital Income

Figure 5: Distribution of 3-year Average Total Margin at Rural Hospitals, by Fiscal Year

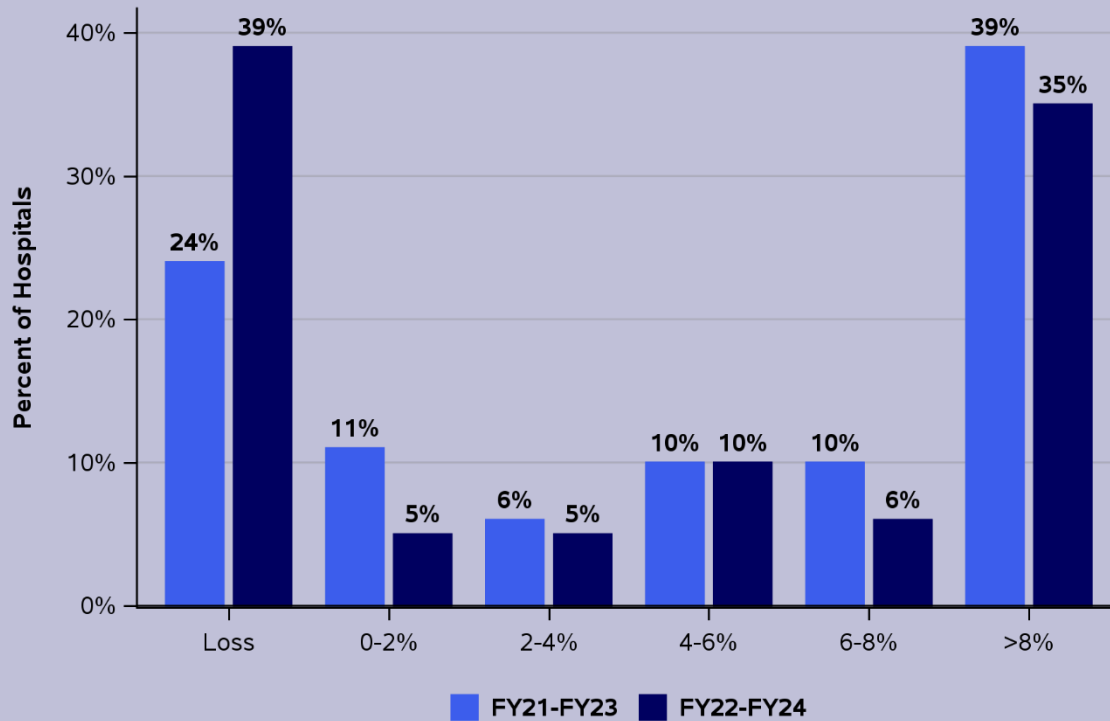


Table 2: Distribution of 3-year Average Total Margin at Rural Hospitals

3-yr Average Total Margin	Number of Hospitals FY21- FY23	Number of Hospitals FY22- FY24
Loss	15	24
0-2%	7	3
2-4%	4	3
4-6%	6	6
6-8%	6	4
>8%	24	22
Total	62	62

Hospital Income

Figure 6: Foregone Dollar Value and Percent of Uncompensated Care at Rural Hospitals, by Fiscal Year

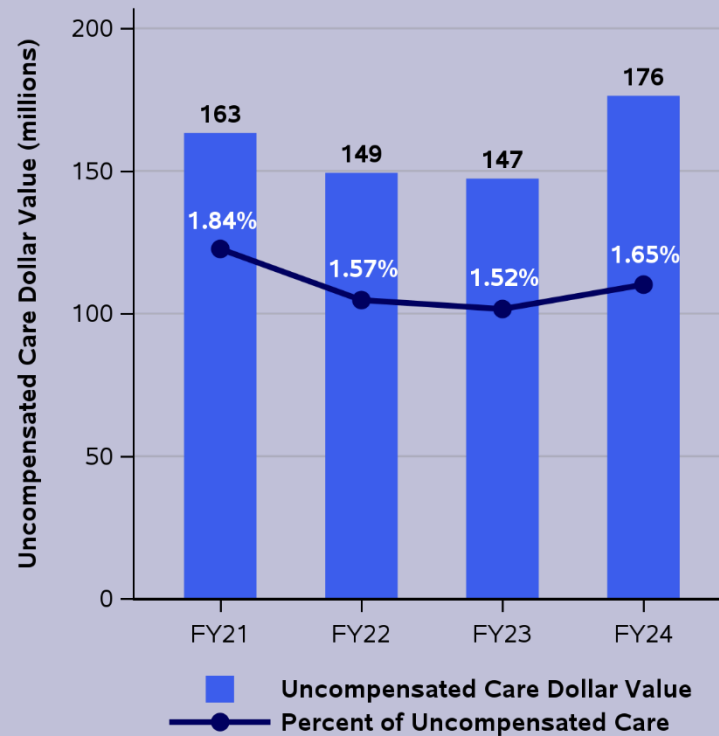
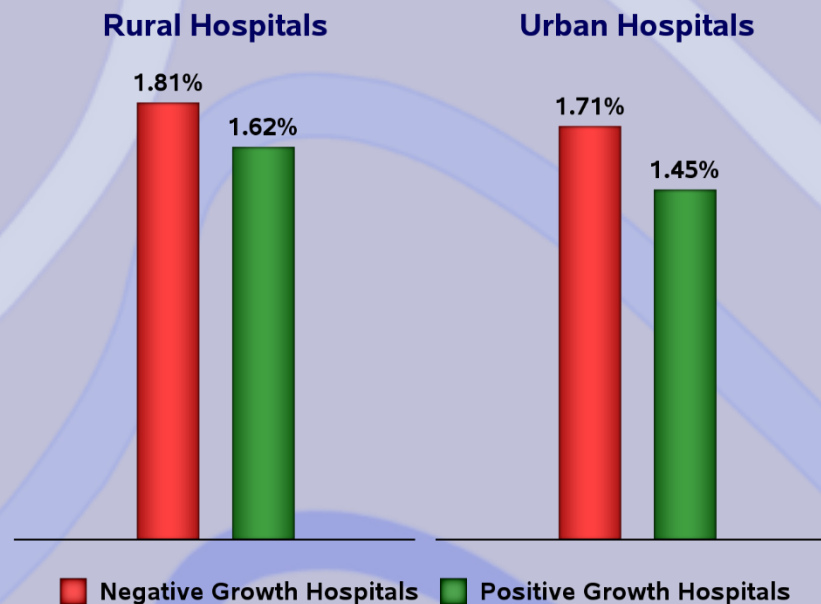


Figure 7: Percent of Uncompensated Care at Rural and Urban Hospitals, FY24



Hospital Utilization

Figure 8: Inpatient Discharges and Patient Days at Rural Hospitals, by Fiscal Year

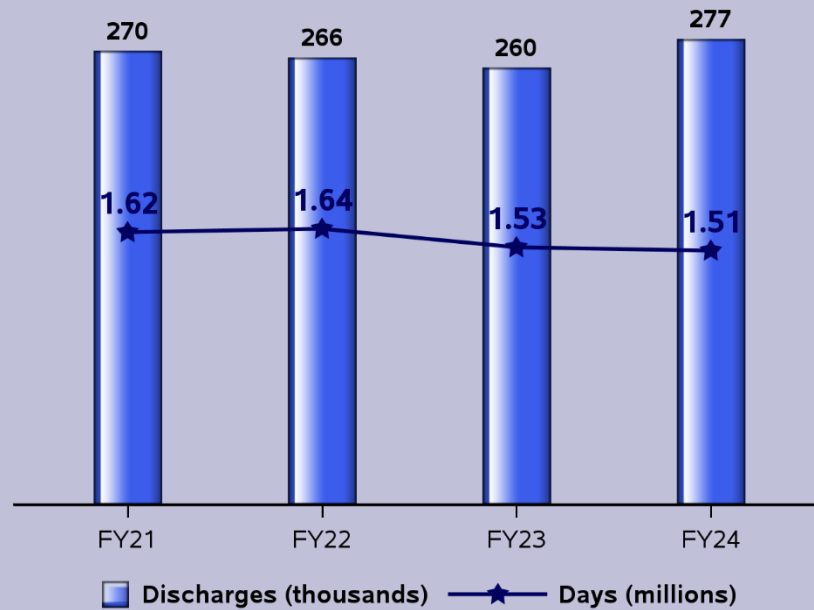
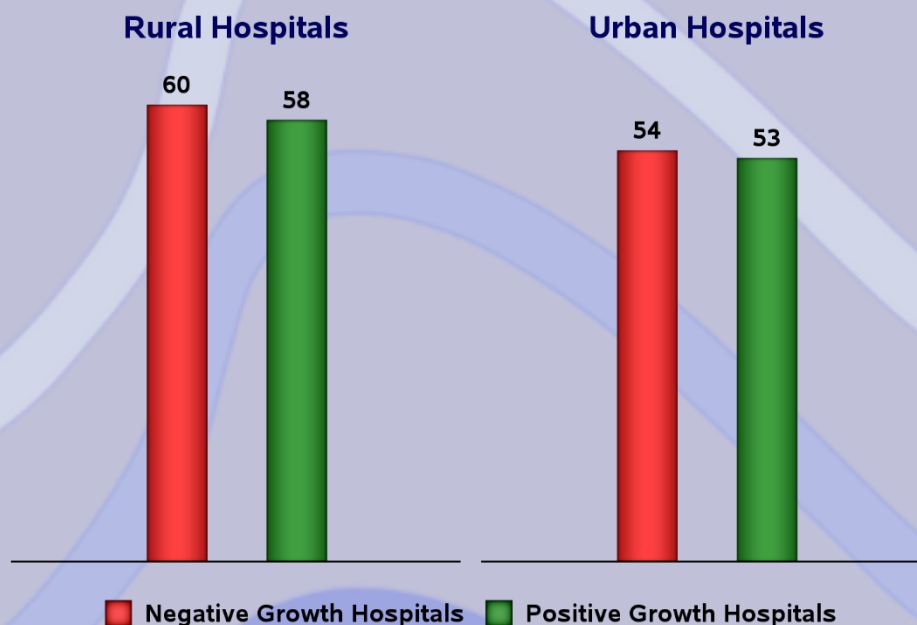
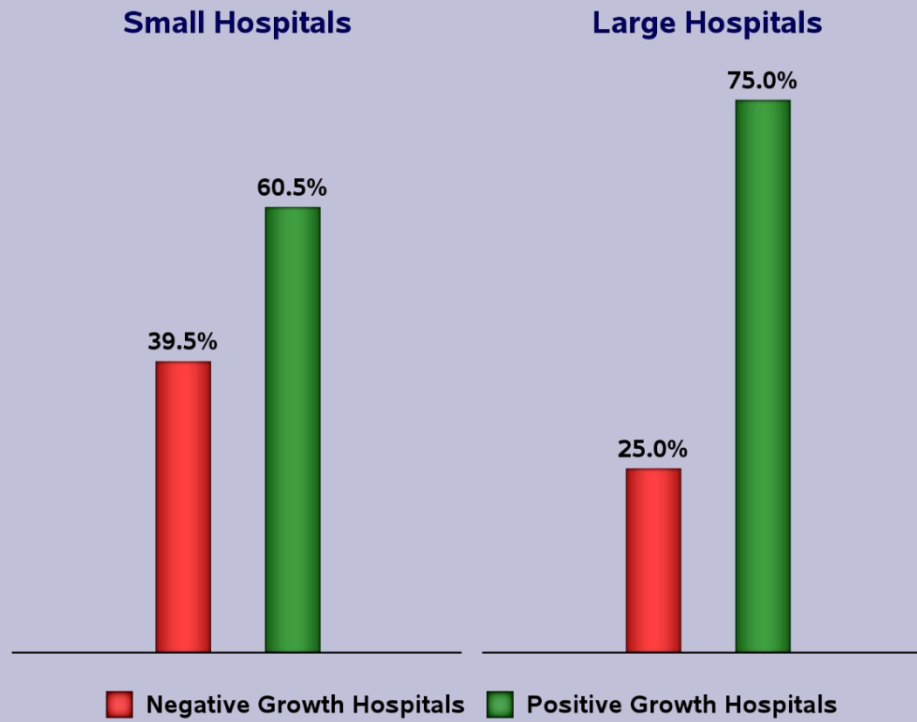


Figure 9: Average Inpatient Patient Age at Rural and Urban Hospitals, FY24



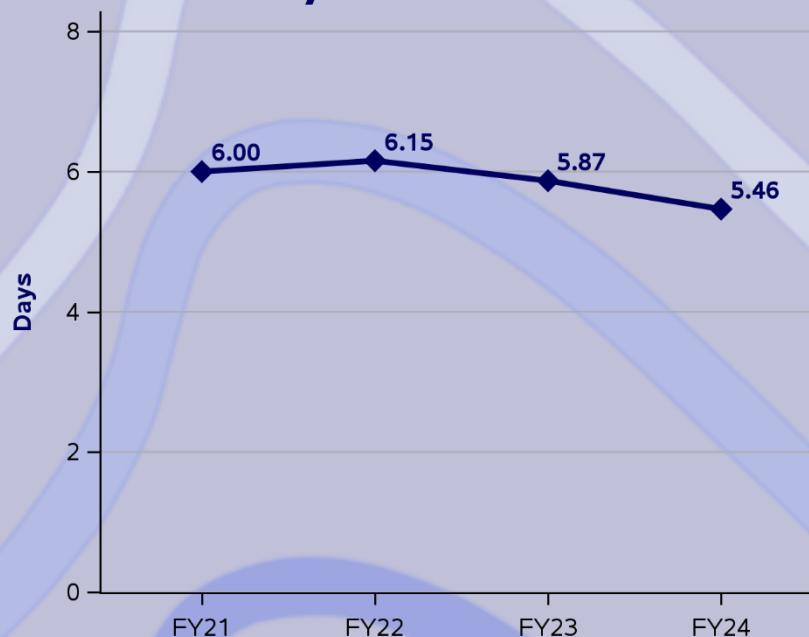
Hospital Utilization

Figure10: Percent of Hospitals Negative and Positive Growth at Rural Hospitals, FY24, by Small and Large Hospitals*



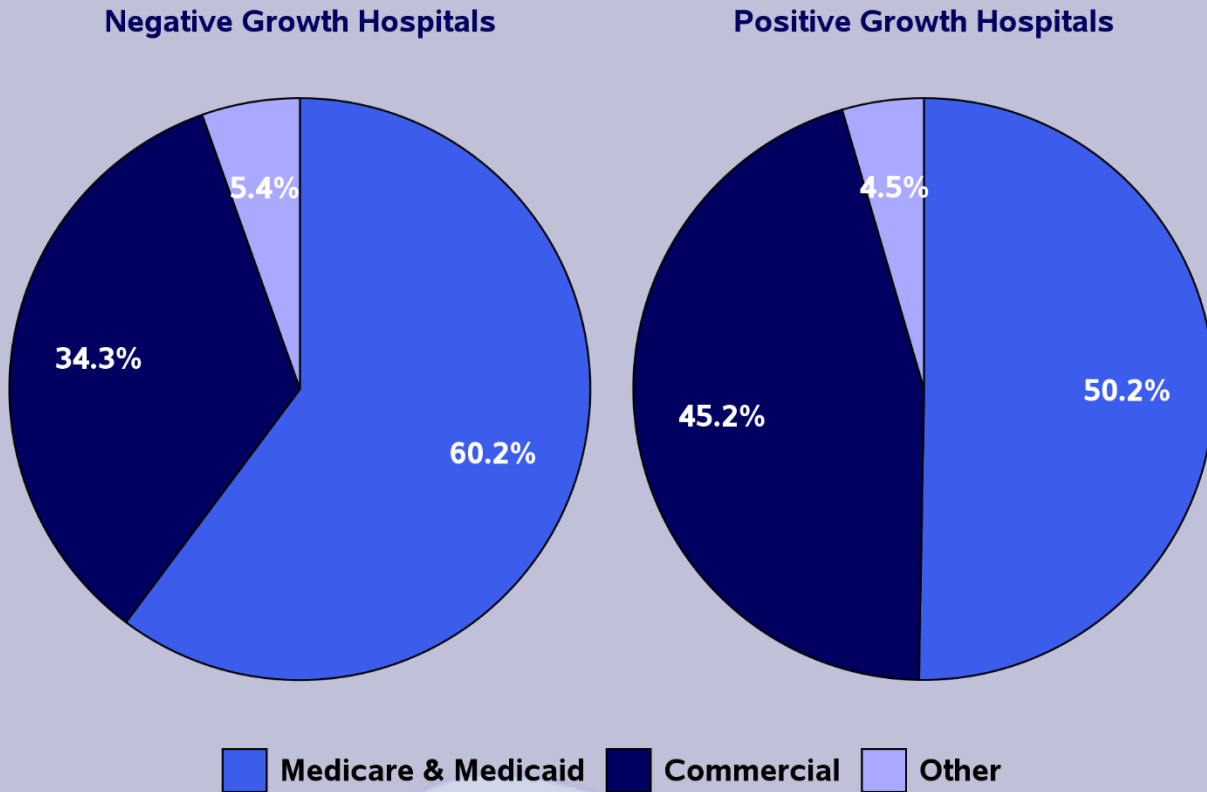
* Small hospitals: ≤ 100 beds; Large hospitals: > 100 beds.

Figure11: Average Length of Stay at Rural Hospitals, by Fiscal Year



Hospital Payer

Figure 12: Statewide Net Patient Revenue by Payer at Rural Hospitals, FY24*



* Due to rounding figures do not equal 100%.

Table 3: Net Patient Revenue by Payer (millions) at Rural Hospitals, by Fiscal Year

Payer	FY23	FY24
Commercial	\$4,213	\$4,635
Medicare	\$3,891	\$4,452
Medical Assistance	\$1,141	\$1,068
Other	\$430	\$499
Statewide	\$9,675	\$10,655

Hospital Payer

Figure 13: Average Inpatient Revenue per Discharge, FY24 by Payer

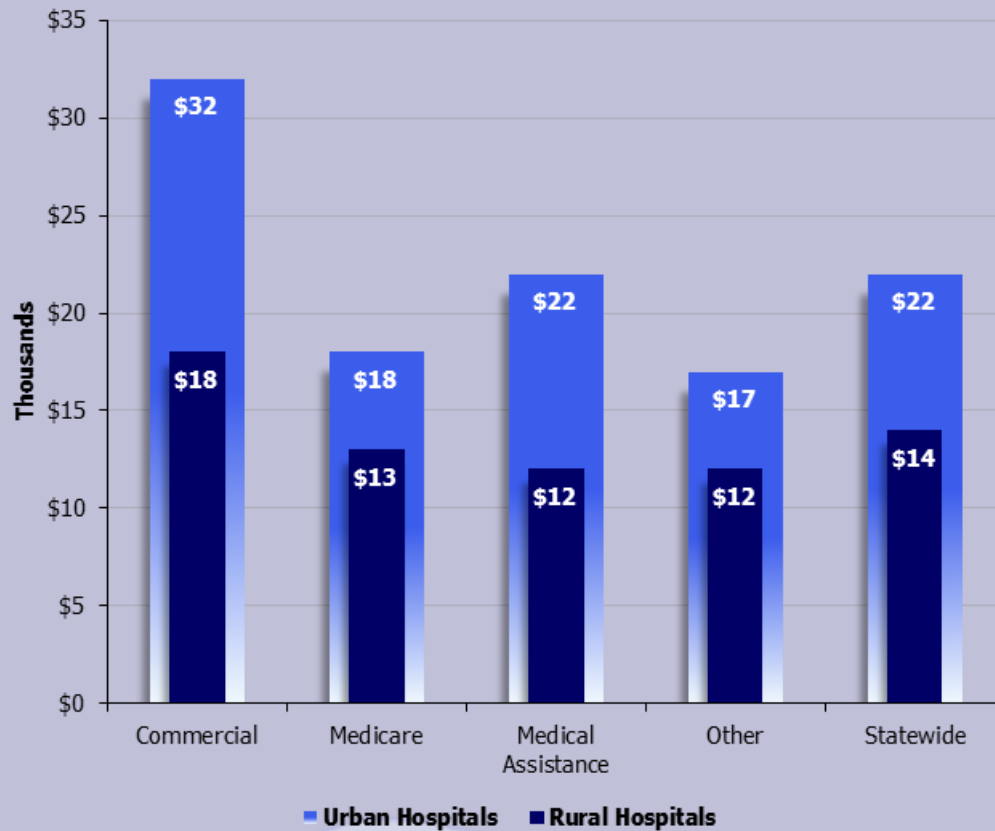


Table 4: Average Inpatient Revenue per Discharge by Payer

Payer	Rural Hospitals		Urban Hospitals	
	FY23	FY24	FY23	FY24
Commercial	\$19,585	\$18,445	\$30,457	\$32,020
Medicare	\$11,712	\$12,855	\$17,717	\$18,304
Medical Assistance	\$13,058	\$11,649	\$21,158	\$21,718
Other	\$12,598	\$12,456	\$17,313	\$17,096
Statewide	\$13,456	\$13,653	\$21,716	\$22,472

Hospital Payer

Figure 14: Average Inpatient Revenue per Day, FY24 by Payer

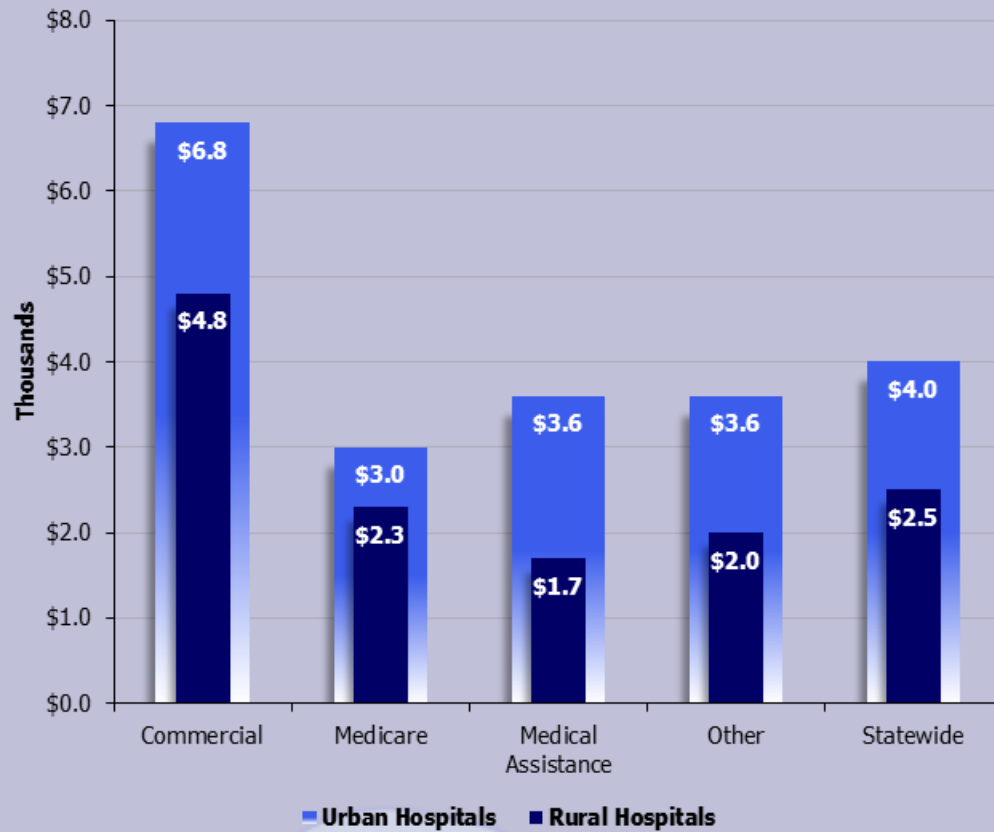


Table 5: Average Inpatient Revenue per Day by Payer

Payer	Rural Hospitals		Urban Hospitals	
	FY23	FY24	FY23	FY24
Commercial	\$4,703	\$4,808	\$6,142	\$6,757
Medicare	\$1,991	\$2,334	\$2,924	\$3,044
Medical Assistance	\$1,746	\$1,711	\$3,227	\$3,574
Other	\$1,938	\$1,975	\$3,552	\$3,644
Statewide	\$2,293	\$2,498	\$3,724	\$3,986

Individual Rural Hospital Data

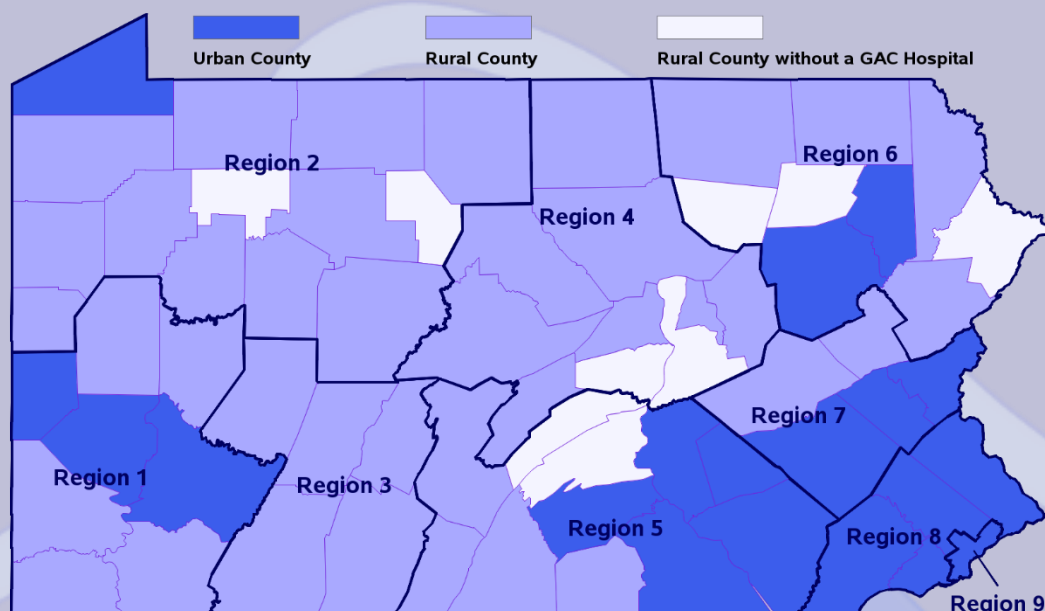
The tables on the following pages present hospital-specific financial data for 63 GAC rural hospitals that submitted data for FY24. Hospitals are grouped according to PHC4's geographic regions 1 through 7; note that two regions, 8 and 9, contain no rural counties and therefore have no hospitals represented. All counties within region 3 and region 4 are rural counties. Nine counties in the Commonwealth did not contain a hospital during FY24.

Each table includes operating and total margins for individual hospitals. Additional financial metrics—such as operating income, total income, and total operating revenue—are available on PHC4's website at www.phc4.org. **Note:** To calculate operating income (used in determining operating margin), other operating revenue must be combined with net patient revenue.

The first and second rows of each table display average values for all rural hospitals statewide and for those within the respective region. Regional averages expressed as percentages (e.g., "3-Year Average Change in Net Patient Revenue" and "Operating Margin") are calculated as if the region were a single reporting entity. For example, regional operating margins are derived by summing the operating income and operating revenue of all hospitals in the region, then dividing the total operating income by the total operating revenue.

Estimated data was used in calculating regional averages for hospitals that reported less than a full year of data due to fiscal year changes. However, no estimated data was used in the individual hospital-level reporting.

PHC4 Regional* Map



*Counties are listed by PHC4 region, available [here](#).

Individual Rural Hospital Data

Hospital	Net Patient Revenue (NPR) (millions)				3-yr Avg Change in NPR FY21-24	Total Operating Expenses (TOE) (millions)				3-yr Avg Change in TOE FY21-24
	FY24	FY23	FY22	FY21		FY24	FY23	FY22	FY21	
Statewide Average	\$169	\$151	\$146	\$133	9.13%	\$165	\$156	\$144	\$129	9.20%
Region 1 Average	\$121	\$112	\$111	\$106	4.56%	\$126	\$124	\$119	\$110	4.77%
ACMH ⁵	\$128	\$120	\$120	\$105	7.11%	\$130	\$135	\$131	\$109	6.67%
Advanced Surgical ^{1, 10}	\$24	\$21	\$21	\$19	9.06%	\$21	\$20	\$19	\$18	5.57%
Canonsburg ^{1, 5}	\$63	\$60	\$56	\$48	11.00%	\$64	\$62	\$57	\$50	9.61%
Independence Butler ⁵	\$288	\$273	\$280	\$269	2.39%	\$281	\$294	\$290	\$265	1.95%
Penn Highlands Connellsvl ⁵	\$35	\$21	\$24	\$29	6.73%	\$43	\$32	\$34	\$36	6.10%
Penn Highlands Mon Vly ⁵	\$116	\$114	\$118	\$120	-1.09%	\$134	\$129	\$125	\$129	1.10%
Uniontown ⁵	\$162	\$149	\$138	\$122	10.87%	\$178	\$160	\$144	\$127	13.32%
UPMC Greene	\$19	\$16	\$18	\$18	1.51%	\$21	\$21	\$19	\$21	0.15%
UPMC Washington ⁵	\$253	\$238	\$228	\$227	3.76%	\$263	\$263	\$249	\$238	3.63%

See footnotes on page 22.

Hospital	Operating Margin FY24	Total Margin FY24	3-yr Avg Total Margin FY22-24	Percent of Uncompensated Care FY24	Medicare Share of NPR FY24	Medical Assistance Share of NPR FY24
Statewide Average	7.59%	9.79%	6.62%	1.65%	41.79%	10.03%
Region 1 Average	1.43%	3.17%	1.39%	2.14%	51.71%	10.62%
ACMH ⁵	3.30%	4.19%	-1.22%	1.01%	49.71%	7.51%
Advanced Surgical ^{1, 10}	12.91%	12.91%	11.64%	0.15%	41.22%	0.13%
Canonsburg ^{1, 5}	0.27%	0.51%	-0.82%	1.94%	45.24%	4.52%
Independence Butler ⁵	7.96%	9.31%	8.34%	1.05%	52.79%	5.64%
Penn Highlands Connellsvl ⁵	-16.95%	-16.94%	-5.12%	3.48%	62.28%	22.17%
Penn Highlands Mon Vly ⁵	-5.65%	-5.30%	-3.42%	3.28%	53.55%	14.86%
Uniontown ⁵	-5.82%	-4.49%	-1.67%	1.82%	56.41%	12.64%
UPMC Greene	-6.13%	-0.08%	-3.18%	6.09%	48.87%	21.43%
UPMC Washington ⁵	3.23%	6.97%	-0.72%	3.39%	48.99%	15.08%

See footnotes on page 22.

Individual Rural Hospital Data

Hospital	Net Patient Revenue (NPR) (millions)				3-yr Avg Change in NPR FY21-24	Total Operating Expenses (TOE) (millions)				3-yr Avg Change in TOE FY21-24
	FY24	FY23	FY22	FY21		FY24	FY23	FY22	FY21	
Statewide Average	\$169	\$151	\$146	\$133	9.13%	\$165	\$156	\$144	\$129	9.20%
Region 2 Average	\$112	\$103	\$102	\$87	9.25%	\$119	\$115	\$109	\$95	8.67%
Bradford Regional ^{1, 5}	\$37	\$39	\$43	\$48	-7.54%	\$52	\$51	\$55	\$61	-4.69%
Edgewood Surgical ^{1, 10}	\$21	\$19	\$18	\$11	30.19%	\$16	\$16	\$13	\$11	14.32%
Grove City ¹	\$63	\$53	\$47	\$35	25.87%	\$61	\$55	\$49	\$42	15.42%
Independence Clarion ⁵	\$55	\$51	\$54	\$34	20.62%	\$55	\$55	\$52	\$50	2.86%
Meadville ⁵	\$257	\$237	\$226	\$193	10.93%	\$261	\$245	\$238	\$214	7.39%
Penn Highlands Brookville ⁵	\$32	\$30	\$33	\$29	3.56%	\$32	\$31	\$33	\$31	1.09%
Penn Highlands DuBois ⁵	\$464	\$429	\$418	\$353	10.46%	\$525	\$497	\$482	\$372	13.75%
Penn Highlands Elk ⁵	\$67	\$67	\$68	\$64	1.46%	\$66	\$67	\$64	\$62	2.21%
Punxsutawney Area	\$61	\$53	\$46	\$40	17.99%	\$60	\$56	\$52	\$47	9.34%
Sharon Regional ^{1, 5, 10, 11, 14}	\$105	\$108	\$138	\$123	-4.78%	\$122	\$142	\$132	\$148	-5.88%
Titusville Area	\$57	\$54	\$52	\$48	6.08%	\$56	\$53	\$52	\$50	4.09%
UPMC Cole ⁵	\$82	\$89	\$98	\$92	-3.73%	\$105	\$96	\$96	\$96	2.95%
UPMC Horizon	\$191	\$158	\$147	\$134	14.26%	\$176	\$166	\$152	\$137	9.54%
UPMC Jameson ⁵	\$140	\$116	\$113	\$102	12.54%	\$147	\$138	\$124	\$112	10.49%
UPMC Kane	\$22	\$22	\$22	\$18	6.92%	\$25	\$23	\$24	\$22	5.95%
UPMC Northwest ⁵	\$156	\$138	\$134	\$129	7.14%	\$169	\$159	\$147	\$129	10.25%
Warren General ^{5, 6}	\$87	\$82	\$80	\$76	4.58%	\$100	\$98	\$86	\$78	9.61%

See footnotes on page 22.

Individual Rural Hospital Data

Hospital	Operating Margin FY24	Total Margin FY24	3-yr Avg Total Margin FY22-24	Percent of Uncompensated Care FY24	Medicare Share of NPR FY24	Medical Assistance Share of NPR FY24
Statewide Average	7.59%	9.79%	6.62%	1.65%	41.79%	10.03%
Region 2 Average	-0.15%	0.33%	0.14%	1.77%	46.53%	11.21%
Bradford Regional ^{1, 5}	-33.83%	-33.82%	-22.08%	1.49%	43.82%	22.98%
Edgewood Surgical ^{1, 10}	24.27%	26.03%	24.93%	0.02%	60.51%	2.32%
Grove City ¹	4.08%	4.04%	1.23%	1.55%	45.46%	4.56%
Independence Clarion ⁵	3.32%	3.75%	5.56%	1.14%	53.05%	5.25%
Meadville ⁵	1.43%	4.92%	4.63%	1.74%	50.58%	6.44%
Penn Highlands Brookville ⁵	2.20%	2.26%	3.02%	2.14%	48.26%	6.90%
Penn Highlands DuBois ⁵	0.29%	0.22%	-0.55%	1.75%	41.10%	12.69%
Penn Highlands Elk ⁵	3.55%	4.05%	6.52%	2.14%	40.66%	17.57%
Punxsutawney Area	4.88%	7.82%	3.28%	1.23%	48.19%	13.95%
Sharon Regional ^{1, 5, 10, 11, 14}	-8.57%	-8.57%	-2.51%	0.62%	NR	NR
Titusville Area	5.13%	6.33%	8.87%	2.98%	58.32%	16.26%
UPMC Cole ⁵	-22.02%	-22.02%	-5.80%	3.22%	47.28%	8.01%
UPMC Horizon	13.42%	13.42%	5.14%	2.05%	45.02%	11.28%
UPMC Jameson ⁵	0.08%	0.08%	-5.02%	2.42%	56.90%	13.82%
UPMC Kane	-11.21%	-7.59%	-5.17%	0.45%	54.92%	11.11%
UPMC Northwest ⁵	-3.79%	-3.79%	-7.02%	1.88%	45.17%	11.72%
Warren General ^{5, 6}	-4.45%	-8.54%	-0.80%	0.81%	41.19%	11.93%

See footnotes on page 22.

Individual Rural Hospital Data

Hospital	Net Patient Revenue (NPR) (millions)				3-yr Avg Change in NPR FY21-24	Total Operating Expenses (TOE) (millions)				3-yr Avg Change in TOE FY21-24
	FY24	FY23	FY22	FY21		FY24	FY23	FY22	FY21	
Statewide Average	\$169	\$151	\$146	\$133	9.13%	\$165	\$156	\$144	\$129	9.20%
Region 3 Average	\$146	\$135	\$139	\$134	2.88%	\$149	\$147	\$145	\$129	5.24%
Conemaugh Memorial ^{5, 10}	\$381	\$347	\$372	\$382	-0.08%	\$417	\$396	\$405	\$332	8.55%
Conemaugh Meyersdale ¹⁰	\$16	\$17	\$19	\$15	2.10%	\$18	\$19	\$18	\$12	16.42%
Conemaugh Miners ¹⁰	\$21	\$21	\$23	\$19	4.37%	\$21	\$19	\$19	\$15	12.39%
Conemaugh Nason MC ^{1, 10}	\$54	\$51	\$47	\$41	10.43%	\$51	\$47	\$44	\$38	11.53%
Indiana Regional ⁵	\$208	\$190	\$186	\$165	8.50%	\$212	\$195	\$185	\$170	8.29%
Penn Highlands Tyrone	\$28	\$25	\$25	\$20	12.86%	\$29	\$28	\$24	\$22	11.01%
Soon-Shiong MC Windber ⁵	\$44	\$47	\$42	\$38	5.77%	\$64	\$59	\$55	\$49	9.83%
UPMC Altoona ⁵	\$562	\$524	\$541	\$540	1.36%	\$546	\$578	\$575	\$530	0.96%
UPMC Bedford	\$56	\$50	\$53	\$45	7.84%	\$46	\$48	\$46	\$43	2.60%
UPMC Somerset ⁵	\$89	\$83	\$81	\$77	5.02%	\$86	\$85	\$77	\$76	4.36%

See footnotes on page 22.

Hospital	Operating Margin FY24	Total Margin FY24	3-yr Avg Total Margin FY22-24	Percent of Uncompensated Care FY24	Medicare Share of NPR FY24	Medical Assistance Share of NPR FY24
Statewide Average	7.59%	9.79%	6.62%	1.65%	41.79%	10.03%
Region 3 Average	3.40%	3.90%	0.18%	1.64%	49.43%	12.30%
Conemaugh Memorial ^{5, 10}	-5.59%	-5.59%	-6.83%	0.89%	48.49%	12.96%
Conemaugh Meyersdale ¹⁰	-13.27%	-13.27%	-6.64%	1.90%	54.29%	14.27%
Conemaugh Miners ¹⁰	3.53%	3.53%	10.44%	1.39%	45.76%	10.89%
Conemaugh Nason MC ^{1, 10}	4.45%	4.45%	6.66%	1.00%	59.13%	5.30%
Indiana Regional ⁵	2.76%	6.58%	5.11%	1.77%	55.95%	9.51%
Penn Highlands Tyrone	-0.14%	0.25%	2.12%	2.21%	55.36%	15.92%
Soon-Shiong MC Windber ⁵	-10.53%	-12.06%	-4.92%	1.31%	52.50%	7.98%
UPMC Altoona ⁵	9.25%	9.25%	0.46%	2.04%	46.87%	13.66%
UPMC Bedford	19.71%	19.46%	13.31%	3.37%	41.05%	14.79%
UPMC Somerset ⁵	7.21%	7.21%	6.58%	1.38%	50.51%	10.97%

See footnotes on page 22.

Individual Rural Hospital Data

Hospital	Net Patient Revenue (NPR) (millions)				3-yr Avg Change in NPR FY21-24	Total Operating Expenses (TOE) (millions)				3-yr Avg Change in TOE FY21-24
	FY24	FY23	FY22	FY21		FY24	FY23	FY22	FY21	
Statewide Average	\$169	\$151	\$146	\$133	9.13%	\$165	\$156	\$144	\$129	9.20%
Region 4 Average	\$313	\$255	\$247	\$231	11.84%	\$284	\$250	\$224	\$214	11.01%
Bucktail ⁵	\$8	\$6	\$5	\$5	23.97%	\$10	\$9	\$8	\$8	5.81%
Evangelical Community ^{5, 11}	\$245	\$223	\$232	\$213	4.98%	\$220	\$212	\$213	\$198	3.60%
Geisinger Bloomsburg ^{1, 3, 5}	\$75	\$71	\$66	\$27	NA	\$73	\$70	\$63	\$29	NA
Geisinger Danville ^{1, 3, 5}	\$1,690	\$1,457	\$1,385	\$648	NA	\$1,579	\$1,495	\$1,308	\$640	NA
Geisinger Jersey Shore ^{1, 3}	\$46	\$43	\$38	\$18	NA	\$40	\$39	\$35	\$16	NA
Geisinger Lewistown ^{1, 3, 5}	\$195	\$186	\$169	\$75	NA	\$179	\$175	\$148	\$67	NA
Geisinger MC Muncy ^{1, 11}	\$58	\$36	NA	NA	NA	\$69	\$53	NA	NA	NA
Mount Nittany ⁵	\$454	\$414	\$392	\$367	7.87%	\$400	\$376	\$351	\$319	8.53%
UPMC Muncy ⁵	\$62	\$54	\$60	\$58	2.19%	\$51	\$54	\$54	\$52	-0.92%
UPMC Wellsboro	\$91	\$86	\$91	\$81	4.08%	\$76	\$91	\$86	\$77	-0.56%
UPMC Williamsport ^{5, 9}	\$514	\$460	\$463	\$456	4.22%	\$431	\$392	\$368	\$346	8.19%

See footnotes on page 22.

Hospital	Operating Margin FY24	Total Margin FY24	3-yr Avg Total Margin FY22-24	Percent of Uncompensated Care FY24	Medicare Share of NPR FY24	Medical Assistance Share of NPR FY24
Statewide Average	7.59%	9.79%	6.62%	1.65%	41.79%	10.03%
Region 4 Average	14.12%	16.24%	11.99%	1.29%	36.37%	9.39%
Bucktail ⁵	-7.95%	9.09%	-4.10%	2.43%	77.83%	8.12%
Evangelical Community ^{5, 11}	15.65%	19.18%	15.51%	1.20%	34.58%	3.50%
Geisinger Bloomsburg ^{1, 3, 5}	8.68%	6.37%	5.75%	1.64%	34.09%	15.19%
Geisinger Danville ^{1, 3, 5}	12.51%	12.40%	9.52%	0.74%	35.01%	11.40%
Geisinger Jersey Shore ^{1, 3}	16.94%	18.63%	13.12%	1.76%	52.50%	13.65%
Geisinger Lewistown ^{1, 3, 5}	12.61%	8.78%	10.35%	1.08%	37.59%	10.86%
Geisinger MC Muncy ^{1, 11}	-14.46%	-8.20%	NA	2.16%	36.70%	5.22%
Mount Nittany ⁵	16.21%	29.18%	16.13%	1.55%	33.40%	2.65%
UPMC Muncy ⁵	20.51%	20.60%	11.82%	3.08%	47.60%	10.21%
UPMC Wellsboro	21.99%	22.01%	10.23%	3.33%	34.16%	12.21%
UPMC Williamsport ^{5, 9}	19.45%	19.45%	19.58%	2.18%	41.23%	9.91%

See footnotes on page 22.

Individual Rural Hospital Data

Hospital	Net Patient Revenue (NPR) (millions)				3-yr Avg Change in NPR FY21-24	Total Operating Expenses (TOE) (millions)				3-yr Avg Change in TOE FY21-24
	FY24	FY23	FY22	FY21		FY24	FY23	FY22	FY21	
Statewide Average	\$169	\$151	\$146	\$133	9.13%	\$165	\$156	\$144	\$129	9.20%
Region 5 Average	\$205	\$194	\$189	\$173	6.19%	\$191	\$178	\$171	\$157	7.19%
Fulton County ⁵	\$49	\$47	\$50	\$49	0.04%	\$58	\$56	\$57	\$56	0.73%
Penn Highlands Huntingdon ⁵	\$61	\$60	\$54	\$45	12.11%	\$74	\$70	\$55	\$51	15.44%
WellSpan Chambersburg ⁵	\$470	\$435	\$431	\$390	6.78%	\$447	\$412	\$403	\$365	7.44%
WellSpan Gettysburg	\$348	\$342	\$320	\$302	5.00%	\$296	\$279	\$264	\$241	7.59%
WellSpan Waynesboro	\$95	\$84	\$89	\$76	8.44%	\$79	\$72	\$74	\$71	3.73%

See footnotes on page 22.

Hospital	Operating Margin FY24	Total Margin FY24	3-yr Avg Total Margin FY22-24	Percent of Uncompensated Care FY24	Medicare Share of NPR FY24	Medical Assistance Share of NPR FY24
Statewide Average	7.59%	9.79%	6.62%	1.65%	41.79%	10.03%
Region 5 Average	7.90%	14.83%	12.51%	2.38%	32.52%	7.39%
Fulton County ⁵	-7.80%	-3.56%	-3.56%	0.49%	23.66%	10.58%
Penn Highlands Huntingdon ⁵	-21.01%	-19.06%	-7.76%	1.92%	48.23%	9.70%
WellSpan Chambersburg ⁵	5.77%	12.96%	10.38%	2.70%	34.69%	8.19%
WellSpan Gettysburg	15.28%	22.29%	19.25%	2.15%	27.50%	5.51%
WellSpan Waynesboro	18.72%	26.55%	20.99%	2.97%	34.73%	7.16%

See footnotes on page 22.

Individual Rural Hospital Data

Hospital	Net Patient Revenue (NPR) (millions)				3-yr Avg Change in NPR FY21-24	Total Operating Expenses (TOE) (millions)				3-yr Avg Change in TOE FY21-24
	FY24	FY23	FY22	FY21		FY24	FY23	FY22	FY21	
Statewide Average	\$169	\$151	\$146	\$133	9.13%	\$165	\$156	\$144	\$129	9.20%
Region 6 Average	\$185	\$161	\$139	\$114	20.77%	\$172	\$164	\$135	\$107	20.07%
Barnes-Kasson County ⁵	\$17	\$18	\$18	\$16	2.10%	\$18	\$19	\$20	\$19	-0.80%
Endless Mountains ¹	\$20	\$20	\$19	\$17	6.70%	\$24	\$22	\$21	\$20	7.70%
Lehigh Valley Pocono ^{5, 6}	\$337	\$286	\$276	\$253	11.08%	\$285	\$277	\$244	\$218	10.19%
Robert Packer ⁵	\$518	\$446	\$436	\$392	10.73%	\$498	\$479	\$447	\$380	10.44%
St Luke's Monroe	\$260	\$222	\$210	\$191	12.09%	\$226	\$205	\$188	\$166	12.08%
Troy Community	\$34	\$34	\$33	\$31	3.54%	\$29	\$30	\$26	\$24	7.74%
Wayne Memorial ⁵	\$109	\$104	\$107	\$101	2.39%	\$120	\$117	\$118	\$103	5.45%

See footnotes on page 22.

Hospital	Operating Margin FY24	Total Margin FY24	3-yr Avg Total Margin FY22-24	Percent of Uncompensated Care FY24	Medicare Share of NPR FY24	Medical Assistance Share of NPR FY24
Statewide Average	7.59%	9.79%	6.62%	1.65%	41.79%	10.03%
Region 6 Average	11.62%	15.38%	10.44%	1.56%	39.93%	9.30%
Barnes-Kasson County ⁵	-5.31%	-5.24%	0.28%	6.96%	29.90%	26.40%
Endless Mountains ¹	-16.44%	-12.82%	-0.91%	3.80%	59.76%	10.95%
Lehigh Valley Pocono ^{5, 6}	19.12%	21.71%	18.45%	1.38%	34.77%	8.84%
Robert Packer ⁵	10.57%	16.30%	7.30%	1.13%	44.60%	9.50%
St Luke's Monroe	14.73%	14.88%	12.25%	1.37%	37.05%	7.30%
Troy Community	16.12%	16.30%	18.10%	2.30%	28.64%	12.66%
Wayne Memorial ⁵	-7.91%	0.50%	-0.01%	3.12%	42.64%	10.48%

See footnotes on page 22.

Individual Rural Hospital Data

Hospital	Net Patient Revenue (NPR) (millions)				3-yr Avg Change in NPR FY21-24	Total Operating Expenses (TOE) (millions)				3-yr Avg Change in TOE FY21-24
	FY24	FY23	FY22	FY21		FY24	FY23	FY22	FY21	
Statewide Average	\$169	\$151	\$146	\$133	9.13%	\$165	\$156	\$144	\$129	9.20%
Region 7 Average	\$114	\$101	\$87	\$92	8.04%	\$108	\$100	\$87	\$86	8.65%
Geisinger St Luke's	\$91	\$74	\$69	\$59	18.20%	\$81	\$68	\$61	\$51	19.69%
Lehigh Valley Schuylkill ^{5, 6}	\$149	\$135	\$134	\$126	6.14%	\$160	\$157	\$154	\$135	6.19%
St Luke's Carbon Campus ³	\$98	\$86	\$43	NA	NA	\$89	\$79	\$45	NA	NA
St Luke's Miners ⁵	\$117	\$108	\$102	\$95	7.61%	\$103	\$94	\$89	\$77	11.30%

See footnotes on page 22.

Hospital	Operating Margin FY24	Total Margin FY24	3-yr Avg Total Margin FY22-24	Percent of Uncompensated Care FY24	Medicare Share of NPR FY24	Medical Assistance Share of NPR FY24
Statewide Average	7.59%	9.79%	6.62%	1.65%	41.79%	10.03%
Region 7 Average	6.84%	6.58%	4.58%	1.43%	42.10%	9.58%
Geisinger St Luke's	13.32%	13.82%	12.59%	1.53%	42.13%	6.15%
Lehigh Valley Schuylkill ^{5, 6}	-5.06%	-5.50%	-8.10%	1.35%	43.21%	15.23%
St Luke's Carbon Campus ³	11.03%	10.12%	5.48%	1.29%	46.71%	5.17%
St Luke's Miners ⁵	13.48%	13.37%	14.74%	1.56%	36.80%	8.75%

See footnotes on page 22.

Explanation of Terms & Measures

3-year Average Change in Net Patient Revenue (NPR) or Total Operating Expenses (TOE): The average annual change in the hospital's NPR or TOE that occurred from the end of FY21 through FY24.

$$(((\text{NPR}_{24} - \text{NPR}_{21}) / \text{NPR}_{21}) / 3) \text{ or } (((\text{TOE}_{24} - \text{TOE}_{21}) / \text{TOE}_{21}) / 3)$$

3-year Average Total Margin: The average total margin realized by the facility during FY22 through FY24.

$$(\Sigma \text{ revenue over expenses}_{24, 23, 22} / \Sigma \text{ total revenue}_{24, 23, 22})$$

Commercial Third-Party Payers: Commercial insurers encompass all indemnity and managed care health insurance plans, including Blue Cross and Blue Shield plans, and hospital and health care system plans. Government-funded programs, such as Medicare managed care, are not included even if a commercial insurer administers the program.

Discharge: The total number of patients released from the hospital during fiscal year.

Net Patient Revenue (NPR): Net patient revenue (net of bad debt) reflects revenue for patient care and does not include revenue from other operations such as cafeteria, parking, rent, research and educational activities. Revenue from those operations is included in total operating revenue. NPR may include retroactive adjustments from third-party payers for care provided during the previous fiscal year.

Operating Income: The amount by which total operating revenue exceeds total operating expenses.

$$(\text{total operating revenue} - \text{total operating expenses})$$

Operating Margin: The ratio of operating income to total operating revenue. This measure places operating income in perspective with the volume of patient services realized by the facility.

$$(\text{operating income} / \text{total operating revenue})$$

Other Third-Party Payers: Third-party payers other than health insurance companies and managed care organizations. These include direct payments by employers or associations, auto insurance, workers' compensation, and government programs (other than Medicare and Medical Assistance).

Patient Day: Each day a patient stays in an inpatient hospital during the fiscal year.

Percent of Uncompensated Care: This is the ratio of uncompensated care (charity care and bad debt) to the total care provided by the hospital. Charity care is the care a hospital provides without charge because the patient is unable to compensate the hospital through third-party coverage or the patient's own resources. Bad debt represents the foregone revenue for care in which the hospital initially anticipated payment, extended credit to the patient, but later was determined to be uncollectable. This rate can be used to express uncompensated care as a percent of total charges or as an estimate of the percent of total net patient revenue.

$$(\text{charity care charges} + \text{bad debt charges}) / \text{total charges}$$

Total Margin: The ratio of total income to total revenue. This measure puts income from all sources in perspective with all revenues received by a hospital.

$$(\text{revenue over expenses} / \text{total revenue})$$

Total Net Income (Revenue over Expenses): Total net income reflects the sum of operating income and non-operating income. Total net income may also include an extraordinary item.

Total Operating Expenses (TOE): All costs associated with operating the entire facility such as salaries, professional fees, supplies, depreciation, interest, and insurance. The acquisition of durable equipment and other property is not considered expenses and is reflected on the facility's balance sheet as assets. However, the cost to finance equipment (interest) as well as the depreciation, operation and maintenance costs of capital equipment are operating expenses.

Total Operating Revenue (TOR): All revenues allocated by the hospital to meet operating expenses. Includes revenue sources such as net patient revenue, investment income, contributions, and revenue from other operations (e.g., cafeteria, parking, rent, research and educational activities). Individual hospitals may also allocate investment income, contributions, etc., as non-operating income.

Total Revenue: Operating revenue plus non-operating income. The non-operating income component typically includes unrestricted contributions, investment income, and net investment gains and losses on marketable securities.

Footnotes

1. The end of the fiscal year is not June 30. The data reflects the fiscal year that ended prior to June 30.
2. FY24 data is less than 12 months; therefore, a three-year comparison is not appropriate for some of the measures.
3. Prior year(s) reflect less than 12 months of data; therefore, a three-year comparison is not appropriate for some of the measures.
4. This is the first reporting year for this facility. Expenses are often higher than operating revenue during the start-up period.
5. The hospital has specialty units such as psychiatric, rehab, long-term care, skilled nursing, etc., which are included in the data presented for the facility.
6. Extraordinary item is included in the calculation of total margin.
7. Balance sheet ratios are for the parent organization.
8. Acquired or merged with another licensed hospital during the FY24 reporting period.
9. Acquired or merged with another licensed hospital during the FY23 or FY22 reporting periods.
10. For-profit facility: total margin includes *pro rata* share of the parent corporation's federal income taxes.
11. Facility is referred to by a different name, or it closed after the FY24 reporting period.
12. Facility failed to satisfy the financial filing requirements.
13. One or more of the required financial submissions was filed late.
14. Facility submitted incomplete or inaccurate data.

NA Not applicable.

NR Information necessary to report or calculate this measure was not reported by the hospital.

About PHC4

Created by the Pennsylvania General Assembly in 1986, The Pennsylvania Health Care Cost Containment Council (PHC4) is an independent council charged with collecting, analyzing, and reporting information that can be used to improve the quality and restrain the cost of health care in the Commonwealth. Today, PHC4 is a recognized national leader in public health care reporting. PHC4 is governed by a council with members representing business, labor, consumers, health care providers, insurers, health economists, and state government.

The information contained in this report and other PHC4 publications are available online at www.phc4.org. Additional financial, hospitalization, and ambulatory procedure health care data is available for purchase. For more information, contact PHC4's Special Requests at specialrequests@phc4.org or 717-232-6787.



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